

FINANCIAL STATEMENTS
June 30, 2025

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WATERTOWN INDUSTRIAL CENTER LOCAL DEVELOPMENT CORPORATION

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INDEPENDENT AUDITOR'S REPORT

TO THE BOARD OF DIRECTORS WATERTOWN INDUSTRIAL CENTER LOCAL DEVELOPMENT CORPORATION

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Watertown Industrial Center Local Development Corporation (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Watertown Industrial Center Local Development Corporation as of June 30, 2025, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Watertown Industrial Center Local Development Corporation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Watertown Industrial Center Local Development Corporation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Watertown Industrial Center Local Development Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Watertown Industrial Center Local Development Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited Watertown Industrial Center Local Development Corporation's 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated September 24, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 18, 2025, on our consideration of Watertown Industrial Center Local Development Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Watertown Industrial Center Local Development Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Watertown Industrial Center Local Development Corporation's internal control over financial reporting and compliance.

Bowers & Company

Watertown, New York September 18, 2025

STATEMENT OF FINANCIAL POSITION

June 30, 2025 with Comparative Totals for 2024

ASSETS

ASSEIS	2025	2024
CURRENT ASSETS		
Cash	\$ 331,494	\$ 460,288
Accounts Receivable	6,734	1,690
Rents Receivable	25,354	17,496
Total Current Assets	363,582	479,474
Property and Equipment, Net	2,179,583	1,898,405
TOTAL ASSETS	\$ 2,543,165	\$ 2,377,879
LIABILITIES AND NET ASS	ETS	
CURRENT LIABILITIES		
Accounts Payable	\$ 61,546	\$ 8,676
Accrued Expenses	1,524	1,506
Current Portion of Long-Term Debt	22,832	68,142
Total Current Liabilities	85,902	78,324
Long-Term Debt	113,867	136,699
Unearned Revenue		125,252
Total Liabilities	199,769	340,275
NET ASSETS		
Net Assets Without Donor Restrictions		
Operating	152,582	116,846
Board Designated	147,930	227,194
Investment in Property and Equipment	2,042,884	1,693,564
Total Net Assets	2,343,396	2,037,604
TOTAL LIABILITIES AND NET ASSETS	\$ 2,543,165	\$ 2,377,879

STATEMENT OF ACTIVITIES

Year Ended June 30, 2025 with Comparative Totals for 2024

	2025	2024	
SUPPORT AND REVENUE			
Rental Income	\$ 532,229	\$ 597,083	
Grant Income	265,252	24,748	
Other Income	 162,809	 3,380	
Total Support and Revenue	 960,290	 625,211	
EXPENSES			
Program Services - Development of Industrial Center	570,512	561,385	
Support Services - General and Administrative	83,986	76,343	
Total Expenses	 654,498	 637,728	
Changes in Net Assets	305,792	(12,517)	
Net Assets, Beginning of Year	 2,037,604	 2,050,121	
Net Assets, End of Year	\$ 2,343,396	\$ 2,037,604	

STATEMENT OF FUNCTIONAL EXPENSES

Year Ended June 30, 2025 with Summarized Totals for 2024

	P	Program	Management			To	tals	
	S	Services		and General		2025		2024
							(Su	mmarized)
Salaries	\$	92,983	\$	41,036	\$	134,019	\$	126,424
Employee Benefits		13,945		4,272		18,217		17,000
Payroll Taxes		12,051		3,692		15,743		13,424
Depreciation		158,954		1,606		160,560		166,810
Insurance		67,227		1,798		69,025		65,811
Interest Expense		5,098		-		5,098		7,476
Marketing Materials		9,591		97		9,688		10,485
Miscellaneous		-		250		250		250
Office Expense		-		15,223		15,223		15,295
Professional Services		-		13,884		13,884		9,354
Real Property Taxes		33,559		339		33,898		35,765
Repairs and Maintenance		87,496		884		88,380		82,330
Telephone and Utilities		89,608		905		90,513		87,304
TOTAL EXPENSES	\$	570,512	\$	83,986	\$	654,498	\$	637,728

STATEMENT OF CASH FLOWS

Year Ended June 30, 2025 with Comparative Totals for 2024

	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in Net Assets	\$ 305,792	\$ (12,517)
Adjustments to Reconcile Changes in Net Assets		
To Net Cash Provided by Operating Activities:		
Depreciation	160,560	166,810
(Increase) Decrease in Assets:		
Accounts Receivable	(5,044)	(1,606)
Rents Receivable	(7,858)	2,356
Increase (Decrease) in Liabilities:		
Accounts Payable	52,870	(3,128)
Accrued Expenses	18	19
Unearned Revenue	(125,252)	124,173
Net Cash Provided by Operating Activities	 381,086	 276,107
CASH FLOWS FROM INVESTING ACTIVITIES:		
Property and Equipment Acquisitions	 (441,738)	 (87,191)
Net Cash Used in Investing Activities	 (441,738)	 (87,191)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Payments on Long-Term Debt	 (68,142)	(89,362)
Net Cash Used in Financing Activities	 (68,142)	(89,362)
Net (Decrease) Increase in Cash	(128,794)	99,554
Cash - Beginning of Year	460,288	360,734
Cash - End of Year	\$ 331,494	\$ 460,288

June 30, 2025 with Comparative Totals for 2024

NOTE 1 – NATURE OF OPERATIONS

Watertown Industrial Center Local Development Corporation (the Corporation) is a non-profit organization, which was incorporated in New York State on June 7, 1994. The Corporation is involved in developing an industrial center in the City of Watertown, NY by providing low cost rental space to industry.

The mission of the Watertown Industrial Center Local Development Corporation is to facilitate job creation and retention in the community by providing eligible businesses with suitable leased facilities at rental rates and other conditions that help businesses succeed.

NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements of Watertown Industrial Center Local Development Corporation have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables and other liabilities.

Basis of Presentation

The Corporation reports information regarding its financial position and activities according to one class of net assets: net assets without donor restrictions.

<u>Net Assets Without Donor Restrictions</u> – Are currently available for operating purposes subject only to the broad limits resulting from the nature of the organization or invested in property and equipment. Net assets without donor restrictions generally result from rental revenue, less expenses incurred in providing program-related services and performing administrative functions

Cash

For purposes of the Statement of Cash Flows, the Corporation considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents. There were no cash equivalents for the years ended June 30, 2025 and 2024.

Income Tax Status

The Corporation is a not-for-profit organization and is exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code.

June 30, 2025 with Comparative Totals for 2024

NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES – Continued

Open Tax Years

The Corporation's Forms 990, *Return of Organization Exempt from Income Tax*, for the years ended 2023, 2022, and 2021 are subject to examination by the IRS, generally for 3 years after they were filed. Based on its analysis, the Corporation determined that there were no uncertain tax positions and that the Corporation should prevail upon examination by the taxing authorities.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Accounts and Rents Receivable

Accounts receivable include tenant rents receivable, tenant utilities receivable, and other short-term receivables that are non-interest bearing. Accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Management considered all accounts receivable to be fully collectible; accordingly, no allowance for credit losses has been recorded. A considerable amount of judgement is required when determining expected credit losses. Estimates of such losses are recorded when management believes a customer, or group of customers, may not be able to meet their financial obligations due to deterioration in financial condition or credit rating. Factors relevant to the assessments include prior collection history, the related aging of past due balances, projections of credit losses based on historical trends in credit quality indicators or past events, and forecasts of future economic conditions. Based on management's assessment of the credit history with customers having outstanding balances and current relationships with them, it has concluded that credit losses on balances outstanding at year-end will be immaterial. Credit losses for accounts receivables are reported as an expense when they are determined to be uncollectible.

Unearned Revenue

The Corporation is the recipient of grants that require expenditure for specified activities before the Corporation is reimbursed by the grantor for the costs incurred. Certain grantors pay in advance of incurring the specified costs; in those cases, the amount received in excess of amounts spent on reimbursable costs is reported as unearned revenue.

June 30, 2025 with Comparative Totals for 2024

NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES – Continued

Revenue Recognition

In accordance with ASU 2014-09, "Revenue from Contracts with Customers" (Topic 606), the Corporation recognizes revenue when control of the promised goods or services are transferred to the Corporation's outside parties in an amount that reflects the consideration the Corporation expects to be entitled to in exchange for those goods or services. The standard outlines a five-step model whereby revenue is recognized when performance obligations within a contract are satisfied.

Rental Income

Watertown Industrial Center Local Development Corporation receives substantially all of its revenue from the leasing of office and manufacturing space in four buildings owned by the Corporation.

In accordance with ASU 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958), the Corporation recognizes nonreciprocal transactions at the time of transaction for the following revenue sources:

Federal and Local Grants

The Corporation receives revenue from cost-reimbursable grants and contracts with Federal and County agencies, which are conditional upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Corporation has incurred expenditures in compliance with specific contract or grant provisions.

Functional Allocation of Expenses

Expenses consist of costs related to providing economic development and administrative functions. The Corporation's operating costs have been allocated based on direct identification when possible, and allocation if a single expenditure benefits more than one function. Expenditures that require allocation are allocated on either a personnel-cost or square-footage basis, whichever is more reasonable for the expenditure. Compensation and benefits are allocated based on estimates of time and effort. Occupancy costs and depreciation are allocated on a square footage basis.

June 30, 2025 with Comparative Totals for 2024

NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES – Continued

Property and Equipment

Property and equipment are recorded at cost or fair value at the date of acquisition. Watertown Industrial Center Local Development Corporation follows the practice of capitalizing, at cost, all expenditures for fixed assets in excess of \$1,000. Depreciation is computed on a straight-line basis over the useful lives of the assets generally as follows:

Category	Recovery Period Years
Buildings and Improvements	5 - 30
Furniture, Fixtures, and Equipment	5 - 10

Fair Value of Financial Instruments

The carrying value of the notes payable approximates fair value because it bears interest at a rate that approximates current market rates for notes with similar maturities and credit quality.

Comparative Financial Information

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Corporation's financial statements for the year ended June 30, 2024, from which the summarized information was derived.

Statement of Cash Flows

There were no noncash investing and financing activities during 2025 and 2024.

	2025	2024
Cash Paid During the Year For:		
Interest	\$ 5,098	\$ 7,476

June 30, 2025 with Comparative Totals for 2024

NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES – Continued

Reclassifications

Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform with the presentation in the current year financial statements.

Date of Management's Review

Management has evaluated subsequent events and transactions that occurred between June 30, 2025 and September 18, 2025, which is the date the financial statements were available to be issued, and has determined that there are no additional adjustments and/or disclosures necessary.

NOTE 3 – CASH

Cash consists of the following at December 31:

	2025	2024
Checking Accounts	\$ 153,176	\$ 129,683
Savings Accounts	178,318	330,605
Total	\$ 331,494	\$ 460,288

June 30, 2025 with Comparative Totals for 2024

NOTE 4 – PROPERTY AND EQUIPMENT, NET

The major categories of property and equipment as of June 30, are as follows:

	2025	2024
Land	\$ 205,000	\$ 205,000
Buildings and Improvements	6,622,613	6,122,502
Furniture, Fixtures and Equipment	67,217	67,217
Construction in Progress		58,373
Total	6,894,830	6,453,092
Less: Accumulated Depreciation	(4,715,247)	(4,554,687)
Net Property and Equipment	\$ 2,179,583	\$ 1,898,405

NOTE 5 – RELATED PARTY AGREEMENTS AND TRANSACTIONS

In 2014, the Corporation entered into a ten-year lease agreement with Jefferson County Local Development Corporation, who rents office space from the Corporation. The lease was executed for the period October 1, 2014 through September 30, 2024. Monthly rental payments were \$1,535 for the current year up until the end of the lease. In 2025, the agreement was renewed, and the current lease was executed for the period May 1, 2025 through April 30, 2030. Monthly rental payments were \$4,764 for the current year and thereafter. Rental income, including rent surcharges, received during the years ended June 30, 2025 and 2024 was approximately \$25,000 and \$18,000, respectively.

In 2010, the Corporation entered into a participation loan with Watertown Local Development Corporation and Jefferson County Local Development Corporation in the amount of \$400,000. The loan was obtained in order to finance the replacement of the Building A roof. The note is for a 20-year term, with payments beginning January 1, 2011, through January 1, 2031, at an interest rate of 3.00%. During the years ended June 30, 2025 and 2024, the Corporation made principal and interest payments of approximately \$27,000 in both years.

June 30, 2025 with Comparative Totals for 2024

NOTE 5 – RELATED PARTY AGREEMENTS AND TRANSACTIONS – Continued

In 2015, the Corporation entered into a loan with Watertown Local Development Corporation in the amount of \$482,791. The loan was for renovations of office space for the use of Jefferson County Local Development Corporation. The note is for a 10-year term, with payments beginning May 1, 2015, through April 1, 2025, at an interest rate of 3.00%. During the years ended June 30, 2025 and 2024, the Corporation made principal and interest payments of approximately \$47,000 and \$56,000, respectively.

Note	Interest	June 30, 2025				June 3	0, 20	24	
Payable	Rate	C	urrent	Lo	ng-Term	C	urrent	Lo	ng-Term
WLDC Loan#1	3.00%	\$	22,832	\$	113,867	\$	22,158	\$	136,699
WLDC Loan #2	3.00%						45,984		_
Total		\$	22,832	\$	113,867	\$	68,142	\$	136,699

The following is outstanding at year-end:

2026	\$ 22,832
2027	23,527
2028	24,244
2029	24,980
2030	25,739
Thereafter	 15,377
	\$ 136,699

June 30, 2025 with Comparative Totals for 2024

NOTE 6 – PROPERTY ON OPERATING LEASES

The following schedule provides an analysis of the Corporation's investment in property on operating leases as of June 30:

	2025	2024
Land Buildings and Improvements	\$ 205,000 6,622,613	\$ 205,000 6,122,502
Total Less: Accumulated Depreciation	 6,827,613 (4,652,051)	 6,327,502 (4,492,823)
Net Property on Operating Leases	\$ 2,175,562	\$ 1,834,679

NOTE 7 – RENTALS UNDER OPERATING LEASES

The scheduled future rental payments under current operating leases as of June 30, are as follows:

2026	\$	403,235
2027		332,451
2028		298,507
2029		301,141
2030		270,035
Thereafter		207,184
	\$	1,812,553

NOTE 8 – CONCENTRATIONS OF CREDIT RISK

The Corporation maintains its cash balances in financial institutions located in Watertown, NY. Interest-bearing deposits and non-interest-bearing deposits are insured by the Federal Deposit Insurance Corporation up to \$250,000. At June 30, 2025 and 2024, approximately \$0 of the Corporation's cash balances were uninsured and uncollateralized, for both years.

2024

2025

NOTES TO FINANCIAL STATEMENTS

June 30, 2025 with Comparative Totals for 2024

NOTE 9 – GRANT REVENUE/ UNEARNED REVENUE

On November 17, 2023, the Corporation received an ARPA grant from Jefferson County in the amount of \$150,000 for rehabilitation of buildings, grounds, and drainage infrastructure at the Corporation's facility. On August 16, 2024, the Corporation received an additional \$140,000 from the ARPA grant. For the year ended June 30, 2025 and 2024, the Corporation expended \$265,252 and \$24,748, respectively, of the grant funds and recognized such amounts as grant revenue for the years then ended. The amount of unspent grant funds as of June 30, 2025 and 2024 was \$0 and \$125,252, respectively, and was recorded as unearned revenue on the Statement of Financial Position.

NOTE 10 – RETIREMENT PLAN

In 2013, the Corporation established a 401(k) Profit Sharing Pension Plan. The Plan is administered by RBC Wealth Management. The employer non-elective contribution and the employer match was set at 6% and up to 3%, respectively, of the employees' annual salary for the years ended June 30, 2025 and 2024. All full-time employees are covered by the Plan. For the years ended June 30, 2025 and 2024, the Corporation made contributions in the amount of \$11,803 and \$11,099, respectively.

NOTE 11 – UNEARNED REVENUE

The following table provides information about significant changes in unearned revenue for the years ended June 30:

	2025	2024
Unearned revenue,		
Beginning of year	\$ 125,252	\$ -
Increase in unearned revenue		
due to cash received during the year	140,000	150,000
Revenue recognized		
during the year	(265,252)	(24,748)
Unearned revenue,		
End of year	\$ 	\$ 125,252

June 30, 2025 with Comparative Totals for 2024

NOTE 12 – NET ASSETS WITHOUT DONOR RESTRICTIONS

Undesignated net assets include revenue and support to develop and maintain the industrial center and for general operating purposes.

Board designated net assets that have been appropriated by the Board from undesignated net assets for specific future needs as of June 30, are as follows:

	2025		2024
Leasehold Improvement Capital Improvement Fund	\$ 118,848 29,082		\$ 193,776 33,418
Total	\$ 147,930	_	\$ 227,194

NOTE 13 – LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Corporation monitors its liquidity so that it is able to meet the operating needs and other contractual commitments while maximizing the investment of its excess operating cash. The following table reflects the Corporation's financial assets as of June 30, 2025 and 2024, reduced by amounts that are not available to meet general expenditures within one year of the statement of financial position date because the assets are not convertible to cash within one year.

June 30, 2025 with Comparative Totals for 2024

NOTE 13 – LIQUIDITY AND AVAILABILITY OF FINANCIAL

ASSETS – Continued

	2025	2024
Financial Assets:		
Cash	\$ 331,494	\$ 460,288
Accounts Receivable	6,734	1,690
Rents Receivable	 25,354	 17,496
Financial Assets Available to Meet Cash Needs for General		
Expenditures Within One Year	\$ 363,582	\$ 479,474

The Corporation has adopted a balanced budget and operates within their budget on an annual basis. The Corporation has sufficient revenue sources to fund general expenditures throughout the year. Refer to the Statement of Cash Flows which identifies the sources and uses of the corporation's cash and shows a positive cash flow generated by operations for the years ended June 30, 2025 and 2024.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

TO THE BOARD OF DIRECTORS WATERTOWN INDUSTRIAL CENTER LOCAL DEVELOPMENT CORPORATION

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Watertown Industrial Center Local Development Corporation (a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 18, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Watertown Industrial Center Local Development Corporation's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Watertown Industrial Center Local Development Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Watertown Industrial Center Local Development Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Bowers & Company

Watertown, New York September 18, 2025



September 18, 2025

To the Board of Directors Watertown Industrial Center Local Development Corporation

We have audited the financial statements of Watertown Industrial Center Local Development Corporation for the year ended June 30, 2025, and have issued our report thereon dated September 18, 2025. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated July 29, 2025. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Watertown Industrial Center Local Development Corporation are described in Note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2025. We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

Management's estimate of depreciation is based on an analysis of fixed assets and depreciation calculations. We evaluated the key factors and assumptions used to develop the depreciation expense in determining that it is reasonable in relation to the financial statements taken as a whole.

Management's estimate of the functional expense allocation is based on time and effort. We evaluated the methods, assumptions, and data used to develop the expense allocations in determining that it is reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

Board of Directors Watertown Industrial Center Local Development Corporation September 18, 2025 Page 2

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. The attached material misstatements detected as a result of audit procedures were corrected by management.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, which could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated September 18, 2025.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Organization's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Board of Directors Watertown Industrial Center Local Development Corporation September 18, 2025 Page 3

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the Board of Directors and management of Watertown Industrial Center Local Development Corporation and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Bowers & Company

Board of Directors Watertown Industrial Center Local Development Corporation September 18, 2025 Page 4

Material Adjusting Journal Entries for Year Ending June 30, 2025:

Adjusting Journ	al Entries JE#4		
To recognize por	tion of deferred revenue		
270001	ARPA Grant - Infrastructure	265,252.00	
435000	ARPA Grant Revenue		265,252.00
Total		265,252.00	265,252.00
Adjusting Journ	al Entries JE# 5		
To reclassify bet	ween fund balance and capital improvement reserve for Board designated		
amount			
300001	Capital Improvement Reserve	79,264.00	
300000	Fund Balance		79,264.00
Total		79,264.00	79,264.00
Adjusting Journ	al Entries JE#7		
To capitalize cap	ital projects		
150804	Capital Improvements - Cap Imp	500,111.00	
150801	Work In Process-Various		500,111.00
Total		500,111.00	500,111.00



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH SECTION 2925(3)(F) OF THE NEW YORK STATE PUBLIC AUTHORITIES LAW

TO THE BOARD OF DIRECTORS WATERTOWN INDUSTRIAL CENTER LOCAL DEVELOPMENT CORPORATION

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of, Watertown Industrial Center Local Development Corporation which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, which collectively comprise the Organization's basic financial statements and have issued our report thereon dated September 18, 2025.

In connection with our audit, nothing came to our attention that caused us to believe that the Organization failed to comply with the Organization's Investment Policy, The New York State Comptroller's Investment Guidelines, and Section 2925(3)(F) of the NYS Public Authorities Law during the year ended June 30, 2025. However, our audit was not directed primarily toward obtaining knowledge of noncompliance with such investment guidelines. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the Organization's noncompliance with the above rules and regulations.

This report is intended solely for the information and use of management of the Organization, the Board of Directors, and the Office of the State Comptroller of the State of New York. It is not intended to be, and should not be, used by anyone other than these specified parties.

Watertown, New York September 18, 2025

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